

MGT-532

**Marketing & sustainability in a digital world**

Dalsace Frédéric Pierre

Cursus	Sem.	Type
Managmt, dur et tech	MA2	Obl.

Language of teaching	English
Credits	3
Withdrawal	Unauthorized
Session	Summer
Semester	Spring
Exam	During the semester
Workload	90h
Weeks	14
<b>Hours</b>	<b>2 weekly</b>
Lecture	1.71 weekly
<b>Number of positions</b>	<b>40</b>

**Il n'est pas autorisé de se retirer de cette matière après le délai d'inscription.**

**Remark**

Courses given on IMD Campus

**Summary**

The goal of this course is to understand the key role that marketing could be playing when firms seek to develop sustainable strategies : a positive force of change. This, however, will require a substantial re-orientation of current practices. Come with an open mind!

**Content**

Session 1: Taking Stock of Marketing's situation  
 Session 2: Integrating Sustainability and Marketing Strategies  
 Session 3: Developing New Offerings and Business Models  
 Session 4: Leveraging Sustainability  
 Session 5: Communicating on Sustainability  
 Session 6: Managing Under the Post-Growth Hypothesis

**Learning Outcomes**

- Develop a critical perspective about "what got us where we are" and
- Analyze the growing importance of sustainability in today's marketing agenda
- Assess / Evaluate the pivotal responsibility of marketing to develop a sustainable future
- Discuss the narrow path to develop sustainable offerings
- Characterize the relative contribution of each marketing-mix variable
- Assess / Evaluate the repertoire of business models that could be used in the future : usage-based, sharing and inclusive

**Transversal skills**

- Demonstrate the capacity for critical thinking
- Communicate effectively with professionals from other disciplines.

**Teaching methods**

Highly interactive sessions with discussions (also in small groups). The slide deck used in class will be provided (only) at the end of each session.

### Assessment methods

- **Closed-book examination:** The one-hour exam will take the form of ten "statements" that you could hear in your company from people who do not really understand the role that marketing can play toward a more sustainable future. You will have to choose to answer to eight of them, and to explain in a few sentences why each statement is wrong. (40% of the final grade)
- **(Short) term paper:** participants will be asked to focus on the launch of a sustainable offering, and to analyze the reasons of its success/ failure, based on the framework provided in session 3. (40% of the final grade)
- **Class participation:** The quality of contribution is more important than the quantity. In fact, it is entirely possible to "talk a lot" but make a poor contribution, as taking up a disproportionate amount of "air time" also reflects a lack of sensitivity to peers. I tend to call on people even if their hands are not up. So, please let me know at the beginning of class if an emergency has made it impossible for you to be prepared for class (20% of the final grade)
- **Class attendance is mandatory.** Given the highly interactive nature of the course, students are expected to be present at all sessions. Failure to produce an adequate reason (e.g.: medical certificate) for missing a session will result in a heavy grade discount. The documents should be sent directly to my assistant (lumnie.avdyli@imd.org), not to me. I also expect the students to be perfectly on time.

### Supervision

Office hours	No
Assistants	No
Forum	No
Others	Office hours : by appointment with my Assistant : Lumnie Avdyli (lumnie.avdyli@imd.org)

### Resources

#### Moodle Link

- <https://go.epfl.ch/MGT-532>